# MEDC's Tourism-Related, No-Bid Vendors

### **MEDC**



State jobs agency, houses "Travel Michigan."

Hires tourism consultants without a bidding process.

Documents reveal MEDC wants analysis to help justify its budget.

Pure Michigan Fiscal Year 2017 Appropriation: \$34 million.

# Longwoods

# **Longwoods International**

MEDC no-bid contractor.

Claims Pure Michigan returned \$7.67 in state tax dollars for every \$1 invested in 2015.

Refuses to precisely explain methodology.

Old Longwoods web page titled "Budget Justification" cites example of how it helps government justify their spending (See MEDC, above).



#### **Tourism Economics**

MEDC no-bid contractor.

Does "economic modelling for estimates of tax ROI" for MEDC/Longwoods.

Video shows Sacks telling tourism officials of his firm's help to justify tourism promotion budgets.

MEDC emails indicate he will help MEDC rebut Adam Sacks Mackinac Center findings.

## D.K. Shifflet

MEDC no-bid contractor.

CEO of Longwoods points to Shifflet paper to suggest Longwoods technique is sound.



George Zimmerman

# **Travel Michigan**

George Zimmerman, then VP of Travel Michigan, justifies Longwoods International findings in 2011 by pointing to a "validation" study by Certec, Inc.,

The 2007 Certec, Inc. study was purchased by the MEDC on a no-bid basis.

George Zimmerman now works for Longwoods International, USA.

# Certec, Inc.

MEDC no-bid contractor.

Travel Michigan's George Zimmerman cites Certec, Inc., to defend/justify findings of Longwoods International.

James Carr is co-author of 2007 Longwoods validation study.

Carr is also a former VP with Longwoods International.